

**DRAFT VCS Infrastructure Joint Strategic Work Plan 2016 – 2017**

<b>Priority: Explore the role of system leadership, and how to embed the principles and practice in East Sussex across the statutory and voluntary sectors</b>				
<b>Objective</b>	<b>Proposed Action</b>	<b>Timeframe</b>	<b>Leads</b>	<b>Notes/progress</b>
Explore concept of system leadership, and develop local capacity and capabilities to embed principles and practice	<ul style="list-style-type: none"> <li>• Commission and deliver local facilitation/workshops/action learning sets</li> <li>• Develop local principles and practice to support implementation, e.g. partnership and governance arrangements</li> </ul>	August 2016 – December 2016	ASCH Third Sector Service Development Manager CVS CEOs x3	
<b>Priority: Refresh and redesign the partnership and governance arrangements for involving the VCS in strategic and locality planning processes</b>				
<b>Objective</b>	<b>Proposed Action</b>	<b>Timeframe</b>	<b>Leads</b>	<b>Notes/progress</b>
Review the role, purpose and membership of current ASCH / ESBT partnership arrangements with the VCS, and co-design new arrangements to support engagement with and contribution to the strategic and locality planning processes, including identification of appropriate opportunities for co-design	<ul style="list-style-type: none"> <li>• Engagement with the VCS through existing forums (e.g. SpeakUp, local network meetings, etc.) to review what currently works well, and areas for development</li> <li>• Engagement with strategic and locality planners to identify future options and opportunities for co-design</li> <li>• Development and implementation of revised governance arrangements and support requirements</li> </ul>	September 2016 - March 2017	ASCH Policy Development Manager	Need to map VCS existing forums and meeting dates Links to review of Partnership Boards

**Priority: Review and design VCS funding mechanisms to support strategic and locality planning, and in recognition of the contribution that the VCS make to the delivery of health and wellbeing outcomes**

Objective	Proposed Action	Timeframe	Leads	Notes/progress
Review and learn from existing funding mechanisms, and develop future arrangements to support strategic and locality planning and ensure the sector is able to respond	<ul style="list-style-type: none"> <li>Review existing local funding mechanisms, e.g. Commissioning Grants Prospectus, Healthy Hastings Small Grants Programme, etc.</li> <li>Agree evaluation criteria and conduct options appraisal of funding mechanisms to support strategic and locality planning processes</li> <li>Development of appropriate funding mechanisms</li> </ul>	August 2016 – January 2017	ASCH Third Sector Service Development Manager	Options to consider include: <ul style="list-style-type: none"> <li>Grant funding</li> <li>Formal tendering (block contracts/frameworks (DPS))</li> <li>Personal Budgets/spot purchasing</li> <li>Alliance contracting</li> <li>Payment by Results</li> </ul>

**Priority: Explore possible VCS operating and service delivery models to support potential interaction with an accountable care model**

Objective	Proposed Action	Timeframe	Leads	Notes/progress
Consider emerging VCS operating and service delivery models in vanguard/early adopter sites and develop options for consideration	<ul style="list-style-type: none"> <li>Explore possible options to support engagement with delivering outcomes</li> <li>Collate lessons learnt from vanguard/early adopter sites</li> <li>Understand options for moving towards new models</li> </ul>	September 2016 – December 2017	ASCH Third Sector Service Development Manager	Options to consider include: <ul style="list-style-type: none"> <li>Hackney</li> <li>Mid-Notts</li> </ul> <p>Need to develop OBC best practice</p>

<b>Priority: Develop joint External Funding Strategy to maximise inward investment to support health and wellbeing objectives</b>				
<b>Objective</b>	<b>Proposed Action</b>	<b>Timeframe</b>	<b>Leads</b>	<b>Notes/progress</b>
Develop collaborative approach to maximising inward investment to support wellbeing objectives from external funding streams	<ul style="list-style-type: none"> <li>• Review existing levels and sources of inward investment and benchmark</li> <li>• Develop comprehensive profiling of potential sources and eligibility requirements</li> <li>• Develop strategy for maximising inward investment to support wellbeing, including an understanding of the partnership arrangements to support successful bids</li> <li>• Support initiation of bidding activity</li> </ul>	September 2016 – March 2017	ASCH Third Sector Service Development Manager	Need to consider opportunities and sources in relation to programme objectives (e.g. research grants, innovation awards etc.), and wider wellbeing objectives (e.g. philanthropy, Big Lottery etc.)
<b>Priority: Develop whole system intelligence requirements and information sharing protocols to support cross-sector strategic and locality planning and investment</b>				
<b>Objective</b>	<b>Proposed Action</b>	<b>Timeframe</b>	<b>Leads</b>	<b>Notes/progress</b>
Develop core intelligence requirements to inform integrated whole system outcomes framework, and cross sector strategic and locality planning and investment	<ul style="list-style-type: none"> <li>• Understand local needs and the appropriate level of intervention (i.e. locality vs strategic)</li> <li>• Develop core intelligence requirements and collection methodology and timescales</li> <li>• Agree and deliver information sharing protocols</li> </ul>	September 2016 – February 2017	Service Development Manager (Choice, Market Development & Engagement)	